

F. No. 25-3/2025-IS-8
Ministry of Education
Department of School Education & Literacy
IS-8 Section

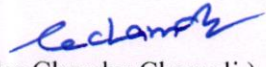
Shastri Bhawan, New Delhi
Date: 07.05.2025

OFFICE MEMORANDUM

Subject: - Minutes of the Meeting of the Project Approval Board (PAB) held on 04th April , 2025 to consider the Annual Work Plan and Budget (AWP&B) for the year 2025-26 of Samagra Shiksha for the NIEPA-reg

The Meeting of Project Approval Board (PAB) was held on 04.04.2025 under the Chairpersonship of Secretary (SE&L), to consider the Annual Work Plan & Budget (AWP&B), 2025-26 of Samagra Shiksha for the NIEPA.

2. The undersigned is directed to forward herewith the copy of PAB Minutes duly approved by Secretary (SE&L) in respect of Samagra Shiksha for the NIEPA for 2025-26 for further necessary action.

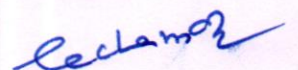

(Vipinder Chander Chamoli)
Under Secretary to the Govt. of India
Tel: 011-23383934
Email: vipinchander.chamoli35@gov.in

To

1. Secretary, Ministry of Women & Child Development.
2. Secretary, Ministry of Labour & Employment.
3. Secretary, Ministry of Social Justice & Empowerment
4. Secretary, Ministry of Tribal Affairs.
5. Secretary, Ministry of Jal Shakti.
6. Secretary, Ministry of Minority Affairs.
7. Dy. Adviser (School Education), NitiAayog.
8. Director, NCERT.
9. Vice Chancellor, NIEPA.
10. Chairperson, NCTE
11. Vice Chancellor, IGNOU
12. Member Secretary, NCPCR
13. Additional Secretary (PMPY & Dig. Education), MoE, New Delhi
14. Joint Secretary (SS-I & AE), MoE
15. Joint Secretary (Inst. & Training), MoE, New Delhi
16. Joint Secretary (Coordination & Media), MoE, New Delhi
17. JS & FA, MoE, New Delhi
18. DDG (Stats.), MoE, New Delhi
19. EA (SE&L), MoE, New Delhi

Copy to:

- 1 .PPS to Secretary (SE&L)
2. PPS to AS (SS-II)
3. All Divisional Heads of SS-I & SS-II Bureau
4. All Under Secretaries of SS-I & SS-II Bureau
5. All TSG Consultants
6. NIC-with request to upload minutes on the portal


(Vipinder Chander Chamoli)
Under Secretary to the Govt. of India

Government of India
Ministry of Education
Department of School Education and Literacy

Minutes of the meeting of the Project Approval Board held on 4th April, 2025 to consider the Annual Work Plan & Budget (AWP&B) 2025-26 of Samagra Shiksha for National Institute of Educational Planning and Administration (NIEPA).

The meeting of the Project Approval Board for considering the Annual Work Plan and Budget (AWP&B) 2025-26 of SAMAGRA SHIKSHA for National Institute of Educational Planning and Administration (NIEPA) was held under the chairpersonship of Secretary (SE&L) on 4th April. The list of participants who attended the meeting is attached at **Annexure-I**.

2. At the outset, Shri Sanjay Kumar, Secretary (SE&L) welcomed the participants and asked Additional Secretary, Shri Anil Kumar Singhal to made a presentation on the progress of the NCSL and other activities approved for 2024-25 and to be taken up by NIEPA as well as the proposed and recommended activities for 2025-26. The following major points emerged from the discussions and deliberations held during the meeting:

- (i) It was observed that the progress of expenditure against the approved outlays for NIEPA remained quite average over the years. Accordingly, NIEPA was advised to prioritise the activities while coming for the AWP&B and come up with more realistic proposals with a focus on increasing their capacity to spend. This will minimize laps of funds and will help in optimizing the distribution of resources under the National Component of Samagra Shiksha. It was decided to review the progress of the activities approved in PAB on a quarterly basis.
- (ii) NIEPA was awarded 5 research studies by the PAB for FY 2024-25 with specific timelines for completion. As reported by NIEPA, two are now at the draft stage, while extension has been sought for the remaining 3 studies:
 - a) Strengthening of School Education in the North East
 - b) Analysis of Pendency in Non-Recurring Component utilization within Samagra Shiksha
 - c) Impact of ULLAS: Nav Bharat Saksharta Karyakram

The extension of the schedule for the above three research studies was approved provided that the final reports are finalized by June, 2025. NIEPA was advised to strictly adhere to the specified timelines.

- (iii) Subsequent to the PAB discussion, NIEPA submitted a revised proposal concerning the 'Training Programme for Empowering KGBV Wardens'. This program will run for a duration of 18-month from May 2025 to October 2026 and the deadline for submission of the final report is October 2026. The financial approval for FY 2025-26 is sought for a period of 11 months i.e., May 2025 to March 2026. Further financial approval will be sought from

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PAB in the AWP&B for FY 2026-27. The NIEPA will, however ensure the submission of a Progress Report on this program every six months.

- (iv) Samagra Shiksha or MoE will have no liability for staff appointed for the project, except approved by the PAB.

3. Progress/Action Taken on Commitments given by NIEPA in 2024-25:

The progress made in implementing the commitments by NIEPA in 2024-25 was reviewed. The details are as follows:

I. Status of Budget Approvals and Releases of 2024-25

(Rs. In lakh)

Schemes	Approved	Releases
National Centre for School Leadership (NCSL)	424.24	446.19
Research Studies to NIEPA	170.70	
Total	594.94	

Expenditure Progress of 2024-25 (1st April 2024 to 31st March 2025)

(Rs. In lakh)

Receipts		Programme	Expenditure
Opening Balance	-51.10	NCSL & Research Studies	246.77
GoI Releases (3 instalments of Rs. 446.19 lakh – Rs.51.10 (-) balance from 23-24)	395.09*	TDS	29.74
		Total Expenditure	276.52
		Closing Balance	118.57

*Total funds available for 2024-25 activities

II. Progress of Activities:

The intervention wise progress of activities sanctioned for 2024-25 for NCSL are shown in **Annexure - II**.

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4. Approvals for 2025-26:

The component wise approvals for NIEPA for FY-2025-26 is as detailed below:

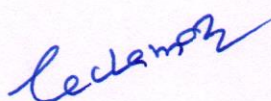
(Rs. in lakh)			
Sl. No.	Component	Proposal	Approvals
1.	National Centre for School Leadership (NCSL)	758.39	417.12
2.	Request for Extension of three Research Studies sanctioned in FY 2024-25	42.60	3.00
3.	Training programme for empowering of KGBV Wardens	1395.05 (For 18 months)	760.90 (For FY 2025-26)
	Total	2196.04	1181.02

The detailed cost sheet indicating the component wise proposal of NIEPA and the approvals are at **Annexure - III**.

5. Release of Funds:

The release of funds under the scheme will be guided by the latest guidelines of the Ministry of Finance.

The meeting ended with a Vote of Thanks to the Chair.



Annexure - I

List of Participants

1. Sh. Sanjay Kumar, Secretary (SE&L), M0E
2. Sh. Anil Kumar Singhal, Additional Secretary (SS.II), MoE
3. Smt. Shashikala Wanjari, Vice Chancellor, NIEPA
4. Sh. Sanjog Kapoor, Joint Secretary & Financial Advisor
5. Sh. U.P. Singh, Director, MoE
6. Sh. Subhendu Das, Director Finance, MoE
7. Sh. Raj Kumar, Deputy Secretary, MoE
8. Sh. Lingaraj Panda, Deputy Secretary, MoE
9. Dr. Santwana G Mishra, Associate Professor, NCSL NIEPA
10. Sh. Nishant Sinha, FO NIEPA
11. Dr. Charu Malik Assistant Professor, NCSL NIEPA
12. Dr. Shadma Afsar, Assistant Professor, NCSL NIEPA
13. Ms. Tara Naorem, Principal Chief Consultant, TSG-Samagra Shiksha

Lecturers

Annexure II

National Centre for School Leadership (NCSL)

Progress as per Key Performance Indicators (2024-25)

I. National Component

Key Process based Indicators	Milestone (as on 31 st March 2025)	Outcomes (till 31 st March 2025)	Remarks
A. Create a Virtual Database of Lectures and Sharing of Best Practices on School Leadership			
Hold a minimum of 45 Live streaming by 31 March 2025	48 Live Sessions completed on PMeVIDYA https://youtube.com/playlist?list=PLSiPjXQ11pfZogVQeZ3obSqf2vySaEkYN&si=rIMBaGYpZZCnMUaZ	2 Live Sessions to be conducted on 21 st and 28 th March 2025	Total of 48 live sessions on documentation of Leadership practices of school leaders and system level functionaries, Live sessions on Research on School Leadership and Academic Support to SLAs
B. Create relevant, high quality and practitioner-centric Materials on School Leadership Development for School Heads and System level Functionaries			
National Consultative Meet for Reviewing and Vetting of Guidelines for CPD on School Leadership Development Workshop	Conducted a National Consultative Meet conducted for Reviewing CPD Guidelines on School Leadership Development from 17th -19th October, 2024 (30 Participants)	Completed	<ul style="list-style-type: none"> Draft CPD Framework 2025 Continuous Professional Development ensures that heads of schools can lead effectively, adapting to changes and fostering a productive learning environment for both staff and students.
National Consultative Meet for developing School Leadership Standards for School Leaders in line with Curriculum Framework on SLDP and CPD guidelines	-	-	<ul style="list-style-type: none"> Could not conduct as receipt of funds was delayed

Workshop for Post Graduate Diploma on School Leadership and Management (Content development and final)	-	-	<ul style="list-style-type: none"> Could not conduct as receipt of funds was delayed
Workshop on Pedagogical Leadership for Enhancing Student Competencies in Government Schools	Conducted a Workshop on Pedagogical Leadership for Enhancing Student Competencies in Government Schools from 17th – 20th December, 2024 (22 Participants)	Completed	<ul style="list-style-type: none"> Developed draft resource materials on Pedagogical Leadership for Enhancing Student Competencies in Government Schools
Workshop on Leadership for Equity, Diversity and Inclusion in Schools	Conducted a Workshop on Leadership for Equity, Diversity and Inclusion in Schools from 5th – 8th November, 2024 (29 Participants)	Completed	<ul style="list-style-type: none"> Developed draft resource materials on Leadership for Equity, diversity and inclusion
Workshop on Leadership for Implementing Skills-based and Vocational Education.	Conducted a Content Development Workshop on Leadership for Implementing Skills-based and Vocational Education 5th – 7th June, 2024 (20 Participants)	Completed	<ul style="list-style-type: none"> Developed draft resource materials on Leadership for Implementation of Skills-based and Vocational education in Government Schools
Capacity Development Workshop on Leading Mental Health and Socio-Emotional well-being of Students for School Leaders of Jawahar Navodaya Schools	<p>Conducted two workshops</p> <p>Capacity Development Workshop on Leading Mental Health and Socio- Emotional well-being of Students for School Leaders of Jawahar Navodaya Schools (Batch I) from 18th to 21st September 2024 (32 participants)</p> <p>Capacity Development Workshop on Leading Mental Health and Socio- Emotional well-being of Students for School Leaders of Jawahar Navodaya Schools (Batch II) from 7th to 10th October 2024 (39 Participants)</p>	Completed	<ul style="list-style-type: none"> Report with Recommendations submitted
E-content on School Leadership Development	-	Purchase of 9 MS Office Licenses and Adobe Creative Cloud for Teams-Academic Edition	<ul style="list-style-type: none"> Balance amount could not be spent because of delayed receipt of funds

C. Review and Advocacy on various Social Media platforms			
Regular weekly updates on social media (fb/twitter)	Regular updates on social media on weekly Live streaming sessions, Workshops and other activities conducted	Continuing	<p>NCSL Portal: ncsl.niepa.ac.in</p> <p>PSLM Portal: pslm.niepa.ac.in (not functional at the moment)</p> <p>YouTube Channel: https://www.youtube.com/channel/UCPE-zpD1OuRMypnM7WRlh8Q</p> <p>Instagram: https://www.instagram.com/ncslniepa/</p> <p>Facebook Profile: https://www.facebook.com/ncsl2019/</p> <p>Facebook Group: https://www.facebook.com/groups/450976225765786</p> <p>School Leadership News desk https://t.me/s/SchoolLeadershipofficial</p> <p>School Leadership Telegram https://t.me/SchoolLeadershipMH</p>
National Advisory Group Meeting	Conducted a National Advisory Group meeting conducted on 27th February 2025 (25 Participants)	Completed	<p>Discussed the progress of Samagra Shiksha in F.Y. 2024-2025</p> <p>Submitted Tentative AWPB for the F.Y. 2025-2026</p>

National Review and Planning Workshop for School Leadership Academies [Phase I and Phase II]	Conducted a National Review and Planning Workshop from 29th – 31st January, 2025 (52 Participants from School Leadership Academies)	Completed	School Leadership Academies presented their outputs and planned for future course of action Developed data-based drafts of perspective plans for their respective SLAs (F.Y. 2025-2029)
National Conference on Successful School Leadership 2025: Exemplars of Change and Innovation	Conducted a National Conference on Successful School Leadership 2025: Exemplars of Change and Innovation 8th – 10th January 2025 (59 Participants)	Completed	Generation of leadership models across diverse contexts based on paper presentations by school leaders and researchers ncsl.niepa.ac.in/document/change&innovation/successful school leadership 2024-2025 case studies.pdf Documentation of (video and text) leadership practices of school leaders who have done exceptional work in the schools.
National Workshop on 'Research Study on Good Governance in School Education: Prospects and Innovative Practices'	Conducted a National Workshop on 'Research Study on Good Governance in School Education: Prospects and Innovative Practices' from July 22-24, 2024 (73 Participants)	Completed	Report with Recommendations to be submitted by 31st March 2025
Field Data Collection for Research Study on Good Governance in School Education in Jammu & Kashmir	Conducted Field Data Collection for Research Study on Good Governance in School Education in Jammu & Kashmir from December 8-12, 2024 (43 Participants)	Completed	Completed
Field Data Collection for Research Study on Good Governance in School Education in Karnataka	Conducted Field Data Collection for Research Study on Good Governance in School Education in Karnataka from December 19-21, 2024 (24 participants)	Completed	
Field Data Collection for Research Study on Good Governance in School Education in Bihar	Conducted Field Data Collection for Research Study on Good Governance in School Education in Bihar from December 10-12, 2024 (32 Participants)	Completed	

Field Data Collection for Research Study on Good Governance in School Education in Karnataka	Conducted Field Data Collection for Research Study on Good Governance in School Education in Karnataka from December 18-24, 2024 (40 Participants)	Completed	
Field Data Collection for Research Study on Good Governance in School Education in Madhya Pradesh	Conducted Field Data Collection for Research Study on Good Governance in School Education in Madhya Pradesh from December 9-14, 2024 (119 Participants)	Completed	
Field Data Collection for Research Study on Good Governance in School Education at Gujarat	Conducted Field Data Collection for Research Study on Good Governance in School Education at Gujarat from November 25 to December 1, 2024 (42 Participants)	Completed	
Field Data Collection for Research Study on Good Governance in School Education at Mizoram	Conducted Field Data Collection for Research Study on Good Governance in School Education at Mizoram from November 25 to December 1, 2024 (15 Participants)	Completed	
Field Data Collection for Research Study on Good Governance in School Education at Assam	Conducted Field Data Collection for Research Study on Good Governance in School Education at Assam from November 25 to December 1, 2024 (68 Participants)	Completed	

II. State Component:

Key Process based Indicators		Milestone (as on 31 st March 2025)	Outcomes (till 31 st March 2025)
Perspective Planning for School Leadership Academy 2024-2029		Received 26 perspective plans from School Leadership Academies	
Development of Video Documentaries of Schools for Upload on Leadership Portal	<p>Develop 25 high quality HD video documentaries on leadership in schools</p> <p>Encourage SLAs to generate live streaming on SLA you tube channel, interactive sessions on NEP 2020 and School Leadership, Webinars on relevant themes</p>	<p>Received 28 video documentations on leadership for school transformation; currently under review process</p> <p>SLAs have created YouTube Channels and are hosting Live streaming session, webinars, special lectures etc.</p>	50 context specific video documentaries on School transformation expected.
Workshop for Content Development in Indian Languages on School Leadership Development	<p>Develop high quality and context-specific modules on Leadership Development</p> <p>Development of Case Studies on leadership practices of School heads</p>	Received 160 Modules and Case studies from States/UTs on Context-specific leadership challenges in Indian languages, and are under review process	<p>50 additional modules are expected by March 2025</p> <p>Expect 70 case studies by March 2025</p>

Annexure III

Costing NIEPA: 2025-26

I. Summary of Proposals and Recommendations for 2025-26

(Rs. in lakh)

Sl. No.	Component	Proposal	Approvals
1.	National Centre for School Leadership (NCSL)	758.39	417.12
2.	Request for Extension of three Research Studies sanctioned in FY-2024-25	42.60	3.00
3.	Training programme for empowering of KGBV Wardens	1395.05 (For 18 months)	760.90 (For FY 2025-26)
	Total	2196.04	1181.02

II. Consolidated Proposed Budget and Recommendations: 2025-26

(Rs. in lakh)

Sl. No.	BUDGET HEAD	Proposal	Approvals
A. NCSL			
a. NATIONAL COMPONENT			
1	Programmes/Workshops Cost	214.62	75.60
2	Faculty and Staff Cost (sanctioned from previous year)	144.52	134.52
3	New Proposed Faculty and Staff	62.40	0.00
4	Computer hardware and Server maintenance	19.00	5.00
5	Publication	32.00	17.00
6	Travel and Miscellaneous Cost	15.00	7.00
	Total-a	487.54	239.12
b. STATE COMPONENT			
1	Programme Cost	133.95	73.50
2	Travel and Miscellaneous	14.50	14.50
3	Staff in School Leadership Academies	122.40	90.00
	Total-b	270.85	178.00
	Total (a+b)	758.39	417.12
B. Request for extension of 3 Research Studies			
1.	Request for Extension of three Research Studies sanctioned in FY2024-25	42.60	3.00
	Total-B	42.60	3.00
C. Training programme for empowering of KGBV Wardens			
1.	Central Team Budget	126.60	79.40
2.	Material Development Workshop/Meeting (2 Workshops)	13.25	13.25
3.	Master Trainer Workshop (10 workshops)	81.30	81.30
4.	Training Programme for KGBV Wardens (5 days)- 171 training programmes	1173.90	586.95
	Total-C	1395.05	760.90
	Grand Total (A+B+C+D)	2196.04	1181.02

III. Detailed Costing 2025-26:

1. National Component (NCSL)

1) Programmes & Workshops:

(Rs. in lakh)

Sl. No.	Programme / Activities	Proposal	Recommendation	Remarks
1) Programmes/Workshops				
A. Material Development and Capacity Building				
1	Live Streaming in Collaboration with CIET (faculty/researchers/ system level functionaries and school heads)	5.00	3.00	Approved, as appraised in last year
2	Leadership Policy Briefs	1.00	1.00	Approved, as proposed for in-house printing & publication
3	NISHTHA (Educational Administrators & Kaushal)	5.00	2.00	Approved, as appraised for development of modules on school leadership
4	National Level Dissemination of Handbooks and Resource books on School Leadership as per NEP 2020 (FACE-TO-FACE)	16.70	7.00	Approved, as appraised for development of resource books and handbooks on CPD, Skill Based education, Mental Well-being & SEL, Pedagogical leadership and Leading innovation in Govt. Schools
5	Consultative Meet for developing School Leadership Standards for School Leaders in line with Curriculum Framework on SLDP and CPD guidelines (FACE-TO-FACE)	10.14	5.00	Approved, as appraised in last year
6	Material Development and Capacity Building Workshop on Integrating Indian Knowledge System in School Leadership Curriculum – 3 Workshops @ Rs. 7.03 lakh per workshop (FACE-TO-FACE)	21.09	5.00	Approved, for 1 workshop @ Rs. 5.00 lakh for development of modules on integrating IKS in the School Leadership curriculum
7	Developing E- content on School Leadership	15.00	5.00	Approved, as appraised for development of e-content on SLDP

Sl. No.	Programme / Activities	Proposal	Recommendation	Remarks
8	Capacity Building Workshops for School Leadership Academies on Use of Data Analytics in Documentation and Large-Scale Research on School Leadership- 2 workshops @ Rs. 1.50 lakh per workshop (ONLINE WORKSHOP)	3.00	1.00	Approved, as appraised for two online workshops in collaboration with experts.
9	Capacity Development Workshop on Systematizing database on School Leadership Development with CIET-NCERT	5.00	1.00	Approved, as appraised for upload NCSL content and materials on DIKSHA and integration of database of school leaders on VSK.
	Total A	81.93	30.00	
B. Networking and Institutional Building				
10	Workshop for Post Graduate Diploma on School Leadership and Management (Content development and finalization of Modality of Implementation)	9.20	5.00	Approved.
11	Regional Review and Planning Workshop for School Leadership Academies – 8 Zonal Workshops @ Rs. 9.28 lakh per workshop	74.24	30.00	Approved, for 6 zonal workshops @ Rs. 5.00 lakh per workshop.
12	National Conference on School Leadership Development 2026	16.25	9.60	Approved, as per last year.
	Total B	99.69	44.60	
C. Research and Development				
13	Research Study on Indigenous Models of Schooling: Alternative Approaches and Student well-being for Contemporary Times	32.00	0.00	Not Approved.
	Total-C	32.00	0.00	
D. Approval by National Advisory Group				
14	National Advisory Group Meeting	1.00	1.00	Approved as proposed.
	Total-D	1.00	1.00	
	Total- 1 (A+B+C+D)	214.62	75.60	

2) Faculty & Staff: National Component (NCSL)

(Rs. in lakh)

Sl. No	Programme / Activities	No. of posts	Proposal	Recommendation	Remarks
NATIONAL COMPONENT					
A. Faculty (Existing)					
1	Assistant Professor	6	85.00	75.00	Approved as per last year
	Total -A	6	85.00	75.00	
B. Staff (Previously Sanctioned)					
2	Chief Consultant (IT-Web Developer and LMS)	1	8.40	8.40	Approved as proposed
3	Senior Consultant	2	14.40	14.40	Approved as proposed
4	Consultant (Academic)	1	6.00	6.00	Approved as proposed
5	Graphic Designer	1	6.00	6.00	Approved as proposed
6	Junior Consultants	2	9.60	9.60	Approved as proposed
7	Administrative Assistant (1 administrative post and 1 financial accountant post)	2	9.60	9.60	Approved as proposed
8	Data Entry Operator	1	3.00	3.00	Approved as proposed
9	MTS	1	2.52	2.52	Approved as proposed
	Total-B	11	59.52	59.52	
	Total -2 (A+B)	17	144.52	134.52	

3) Computer Hardware and Server Maintenance

(Rs. in lakh)

Sl.No	Programme / Activities	Proposal	Recommendation	Remarks
4) Computer Hardware and Server Maintenance				
1	Computer hardware (Desktop)/ Laptop/ Software/ NIC server maintenance cost/ Development of Mobile App by NICSI	19.00	5.00	Approved @ Rs. 5 lakh for Camera (DSLR), NIC server maintenance cost & Development of Mobile App
	Total-4	19.00	5.00	

4) Publication Cost:

(Rs. in lakh)

Sl.No	Programme / Activities	Proposal	Recommendation	Remarks
Publication Cost				
1	Translation of various documents in Hindi at the national level	2.00	2.00	Approved as proposed
2	<ul style="list-style-type: none"> Curriculum Framework on Programme Design and School Leadership Development 16-day Handbook 2nd Edition 	10.00	15.00	Approved as discussed @ Rs. 15 lakh

Sl.No	Programme / Activities	Proposal	Recommendation	Remarks
	<ul style="list-style-type: none"> One Month Certificate Programme on SLM 2nd Edition – English and Hindi 			
3	<ul style="list-style-type: none"> Guidelines for Continuous Professional Development of School Leaders and Leadership Standards Handbook on Pedagogical Leadership for Government Schools in India Handbook on Leadership for Equity, Diversity and Inclusion Handbook on Leadership for Skills-based and Vocational Education Handbook on Leadership for Mental Wellbeing and Socio-Emotional Learning Handbook on Leading Innovations in collaboration with AICTE and NITI Ayog 	20.00		
	Total	32.00	15.00	

5) Travel & Miscellaneous Cost

(Rs. in lakh)

Sl. No	Programme / Activities	Proposal	Approvals	Remarks
Travel and Miscellaneous Cost				
1	Travel and Boarding and Lodging for visiting School Leadership Academies (Field visits will be required this year to visit SLAs for academic support and school visits)	10.00	5.00	Approved @ Rs. 5.00 lakh as per last year
2	Miscellaneous	5.00	2.00	Approved @ Rs. 2.00 lakh as per last year
	Total	15.00	7.00	

2. STATE COMPONENT: NCSL

(Rs. in lakh)

Sl. No.	Programme / Activities	Proposal	Approvals	Remarks
1. Programme Cost				
1	Development of Video Documentaries of Schools for upload on Leadership Portal	15.00	15.00	Approved as proposed for developing 25 videos @ Rs. 60,000/- per video
2	Workshop for Development of Modules in Indian Languages on School Leadership Development	29.00	29.00	Approved as proposed @ Rs 1.00 lakh per SLA for 29 SLAs
3	Translation of Various Guidelines, Online Programmes and Handbooks developed by NCSL in Indian Languages	12.50	5.00	Approved Rs. 2.50 lakh @ Rs. 1.00 lakh per SLA for 5 SLAs.
4	Continuous Professional Development for School Heads/Principals	29.00	14.50	Approved Rs. 14.50 lakh @ Rs. 50,000/- per SLA for 29 SLAs as per last year
5	Conducting Micro Research in the field of School Leadership	6.00	0.00	Not Approved
6	Inter-SLA sharing of practices, creating networks and, documenting researches	42.45	10.00	Approved for 2 seminars
Total-1		133.95	73.50	
2. Travel and Miscellaneous				
1	Total Travel and Miscellaneous cost	14.50	14.50	Approved as proposed @ Rs. 0.50 lakh per SLA for 29 SLAs
Total-2		14.50	14.50	
3. Staff in School Leadership Academies				
1	Appointment of Staff in 29 School Leadership Academies	122.40	90.00	Rs. 90.00 lakh is Approved for Consultants @ Rs. 5.40 lakh for 10 SLAs and for Junior Consultants @ Rs. 3.60 lakh for the remaining 10 SLAs where junior consultants are in place
Total-3		122.40	90.00	
STATE COMPONENT-B (1+2+3)		270.85	178.00	

3. Extension of 3 Research Studies sanctioned in FY2024-25 for a period of 6 months:

- i. Strengthening of School Education in the North East
- ii. Case Study and an Action Plan to Mitigate the Pendency in NR Component Utilization
- iii. Impact study of the ULLAS Initiative

(Rs. in Lakh)

Sl. No.	Component	Proposal	Approvals
1	Junior Consultant (6 months): 4 JCs @ Rs. 9.60 lakh per JC	38.40	0.00
2	Travel & Lodging (3-4 visits) per State	3.20	2.00
3	Miscellaneous	1.00	1.00
Total		42.60	3.00

4. Training Programme on Empowering Kasturba Gandhi Balika Vidyalayas (KGBVs) Wardens:

1) Central Team Budget:

(Rs. in lakh)

Sl. No.	Component	Total Number	Total Proposal	2025-26	2026-27	Approvals	Remarks
1.	Project Coordinator	1	21.60	13.20	8.40	13.20	Approved for 11 months (FY 2025-26)
2.	Assistant Professor/ Senior Consultant	4	72.00	44.00	28.00	44.00	Approved for 4 Senior Consultants for 11 months (FY 2025-26)
3.	Consultant	2	18.00	11.00	7.00	11.00	Approved for 2 Consultants for 11 months (FY 2025-26)
4.	Data Entry Operator	2	9.00	5.50	3.50	5.50	Approved for 2 Data Entry Operator for 11 months (FY 2025-26)
5.	Hardware	-	5.00	5.00	-	5.00	Approved as proposed
6.	Miscellaneous	-	1.00	0.70	0.30	0.70	Approved for FY 2025-26
Total (1)			126.60	79.40	47.20	79.40	

2) Material Development Workshop/Meeting (2 Workshops)- FY 2025-26

(Rs. in lakh)

Sl. No.	Component	Proposal	Approvals	Remarks
1.	Travel for Experts	2.00	2.00	Approved as proposed
2.	Lodging & Boarding	2.00	2.00	Approved as proposed
3.	Honorarium	1.50	1.50	Approved as proposed
4.	Miscellaneous	1.00	1.00	Approved as proposed
	Total for 1 workshop	6.50	6.50	Approved as proposed
	Total for 1 workshop	13.00	13.00	
5.	Translation of material in Hindi	0.25	0.25	Approved as proposed
	Total (2)	13.25	13.25	

3) Training Programme on Empowering Kasturba Gandhi Balika Vidyalayas (KGBVs) Wardens: (FY 2025-26)

(Rs. in lakh)

Sl. No.	Component	Proposal	Approvals	Remarks
1.	Participants: Travel, lodging & Boarding	13.55	81.30	Approved for 6 (5 days) workshops with a batch of 30 @ Rs. 13.55 lakh
2.	Experts: Travel, lodging, Boarding & honorarium			
3.	Miscellaneous			
	Sub-total for 1 workshop	13.55		
	Total for workshops (3)	81.30	81.30	

4) Training Programme on Empowering Kasturba Gandhi Balika Vidyalayas (KGBVs) Wardens: (FY 2025-26 and 2026-27)

(Rs. in lakh)

Sl. No.	Component	Proposal	Approvals for FY 2025-26	Remarks
1.	Participants: Travel, lodging & Boarding	9.1	586.95	Approved Rs. 586.95 lakh for first phase of the 129 (5 days) training programmes with a batch of 40 @ Rs. 9.1 lakh per programme. This activity will be
2.	Master Trainers: Travel, lodging,			

	Boarding & honorarium			conducted in two phases (2025-26 and 2026-27) with a total cost of Rs. 1173.90 lakh. The second phase will be conducted in 2026-27.
3.	Observer/ Expert: Travel, lodging, Boarding & honorarium			
4.	Training programme expenses			
	Sub-total for 1 Training Programme	9.1		
	Total for 129 training programmes-Batch Of 40 (4)	1173.90	586.95	
